#### **United States**

#### **Securities and Exchange Commission**

Washington, D.C. 20549

#### Form 8-K/A

(Amendment No. 1)

#### **Current Report**

#### Pursuant to Section 13 or 15(d) of the Securities Exchange Act of 1934

Date of Report (Date of earliest event reported): August 8, 2023

#### CADRE HOLDINGS, INC.

(Exact name of registrant as specified in its charter)

<u>Delaware</u> (State or other jurisdiction of incorporation) 001-40698 (Commission File Number) 38-3873146 (IRS Employer Identification Number)

13386 International Pkwy Jacksonville, Florida (Address of principal executive offices) 32218 (Zip Code)

Registrant's telephone number, including area code: (904) 741-5400

N/A

(Former name or former address, if changed since last report.)

Check the appropriate box below if the Form 8-K filing is intended to simultaneously satisfy the filing obligation of the registrant under any of the following provisions:

- □ Written communications pursuant to Rule 425 under the Securities Act (17 CFR 230.425)
- □ Soliciting material pursuant to Rule 14a-12 under the Exchange Act (17 CFR 240.14a-12)
- □ Pre-commencement communications pursuant to Rule 14d-2(b) under the Exchange Act (17 CFR 240.14d-2(b))
- □ Pre-commencement communications pursuant to Rule 13e-4(c) under the Exchange Act (17 CFR 240.13e-4(c))

Securities registered pursuant to Section 12(b) of the Act:

**Title of each class**Common Stock, par value \$0.0001

Trading Symbol CDRE

Name of each exchange on which registered

New York Stock Exchange

Indicate by check mark whether the registrant is an emerging growth company as defined in Rule 405 of the Securities Act of 1933 (§230.405 of this chapter) or Rule 12b-2 of the Securities Exchange Act of 1934 (§240.12b-2 of this chapter).

If an emerging growth company, indicate by check mark if the registrant has elected not to use the extended transition period for complying with any new or revised financial accounting standards provided pursuant to Section 13(a) of the Exchange Act.

#### EXPLANATORY NOTE

Cadre Holdings, Inc. (the "Company") is filing this Amendment No. 1 to its Current Report on Form 8-K filed with the Securities and Exchange Commission on August 8, 2023 (the "Original Form 8-K"), solely to refurnish the press release attached as Exhibit 99.1 thereto in order to correct a typographical error. The third italicized headline of the press release should read "Expects Full-Year 2023 Net Sales of \$472 to \$484 Million and Raises 2023 Full-Year Adjusted EBITDA Range to \$80 to \$84 Million." No changes to the other documents furnished with the Original Form 8-K have been made.

#### Item 2.02 Results of Operations and Financial Condition

On August 8, 2023, Cadre Holdings, Inc. (the "Company") issued a press release announcing its financial results for the quarter ended June 30, 2023. A copy of this press release is attached hereto as Exhibit 99.1 and is incorporated herein by reference. Attached to the Original Form 8-K as Exhibit 99.2 and incorporated herein by reference is a presentation regarding the Company's financial results for the quarter ended June 30, 2023.

The press release and presentation contain the non-GAAP measures earnings before interest, taxes, other income or expense, depreciation and amortization ("EBITDA"), adjusted EBITDA and adjusted EBITDA margin. The Company believes that the presentation of these non-GAAP measures provides useful information for the understanding of its ongoing operations and enables investors to focus on period-over-period operating performance, and thereby enhances the user's overall understanding of the Company's current financial performance relative to past performance and provides, along with the nearest GAAP measures, a baseline for modeling future earnings expectations. The non-GAAP measures are reconciled to comparable GAAP financial measures within the press release and the presentation. The Company cautions that non-GAAP measures should be considered in addition to, but not as a substitute for, the Company's reported GAAP results. Additionally, the Company notes that there can be no assurance that the above referenced non-GAAP financial measures are comparable to similarly titled financial measures used by other publicly traded companies.

The information in Items 2.02 and 7.01 of this Current Report on Form 8-K (including Exhibits 99.1 and 99.2 attached and incorporated by reference hereto, respectively) shall not be deemed "filed" for purposes of Section 18 of the Securities Act of 1934, as amended, nor shall it be deemed incorporated by reference in any filing under the Securities Act of 1933, as amended, except as shall be expressly set forth by specific reference in such filing.

#### Item 7.01. Regulation FD Disclosure

The information set forth under Item 2.02 "Results of Operations and Financial Condition" is incorporated into this Item 7.01 by reference.

#### Item 9.01. Financial Statements and Exhibits

#### (d) Exhibits.

Exhibit	Description
99.1	Press Release, dated August 8, 2023 (furnished only).
99.2	Slide Presentation for Conference Call held on August 8, 2023 (filed as Exhibit 99.2 to the Company's Current Report on
	Form 8-K filed with the Securities and Exchange Commission on August 8, 2023, and incorporated herein by reference).
	(furnished only).
104	Cover Page Interactive Data File (embedded within the Inline XBRL document).

#### **SIGNATURES**

Pursuant to the requirements of the Securities Exchange Act of 1934, as amended, the Company has duly caused this report to be signed on its behalf by the undersigned hereunto duly authorized.

Dated: August 8, 2023

#### CADRE HOLDINGS, INC.

By: /s/ Blaine Browers

Name: Blaine Browers
Title: Chief Financial Officer

#### Cadre Holdings Reports Second Quarter 2023 Financial Results

Achieved Revenue, Net Income, Gross Margin and Adjusted EBITDA Growth

Achieves Record Quarterly Adjusted EBITDA of \$22.8 Million and Adjusted EBITDA Margin of 18.8%

Expects Full-Year 2023 Net Sales of \$472 to \$484 Million and Raises 2023 Full-Year Adjusted EBITDA Range to \$80 to \$84 Million

JACKSONVILLE, Fla., August 8, 2023 – Cadre Holdings, Inc. (NYSE: CDRE) ("Cadre" or "the Company"), a global leader in the manufacturing and distribution of safety and survivability equipment for first responders, announced today its consolidated operating results for the three and six months ended June 30, 2023.

- Net sales of \$121.1 million for the second quarter; net sales of \$232.8 million for the six months ended June 30, 2023
- Gross profit margin of 41.9% for the second quarter; gross profit margin of 41.8% for the six months ended June 30, 2023
- Net income of \$11.0 million, or \$0.29 per diluted share, for the second quarter; net income of \$18.0 million, or \$0.48 per diluted share, for the six months ended June 30, 2023
- Adjusted EBITDA of \$22.8 million for the second quarter; Adjusted EBITDA of \$41.4 million for the six months ended June 30, 2023
- Adjusted EBITDA margin of 18.8% for the second quarter; Adjusted EBITDA margin of 17.8% for the six months ended June 30, 2023
- Declared quarterly cash dividend of \$0.08 per share in July 2023

"Our significant momentum continued in the second quarter, as we generated improvements in quarterly net sales, adjusted EBITDA, and net income both sequentially and year-over-year," said Warren Kanders, CEO and Chairman. "Based on outstanding strategic execution and strong and recurring demand for our best-in-class mission-critical safety and survivability equipment, we are pleased to increase our full year 2023 adjusted EBITDA outlook. We continued to make progress expanding margins in the second quarter, driven by further implementation of our resilient and proven operating model. Our Q2 adjusted EBITDA margin of 18.8% was our highest since going public, with gross margins increasing 530 basis points compared to last year."

Mr. Kanders added, "The consistency and strength of our financial results are a testament to Cadre's innovative product offering, premium brands, and superior execution, underpinned by leading positions in law enforcement, first responder and military markets. We remain on track to deliver record full year net sales in 2023 and are ideally positioned to capitalize on organic and inorganic opportunities ahead to further enhance our market leadership over the long-term. As we continue to actively evaluate a robust pipeline of potential M&A transactions, we are steadfast in our patient and disciplined approach and focus on high margin companies with leading market positions and strong recurring revenues and cash flows."

#### Second Quarter and Six-Month 2023 Operating Results

For the quarter ended June 30, 2023, Cadre generated net sales of \$121.1 million, as compared to \$118.2 million for the quarter ended June 30, 2022. The increase was primarily the result of the Cyalume acquisition, armor and holster volume, and agency demand for hard goods, partially offset by timing for our EOD products.

For the six months ended June 30, 2023, Cadre generated net sales of \$232.8 million, as compared to \$222.6 million for the six months ended June 30, 2022, mainly driven by recent acquisitions, armor and holster volume, and agency demand for hard goods, partially offset by timing for our EOD products.

For the quarter ended June 30, 2023, Cadre generated gross profit of \$50.7 million, as compared to \$43.2 million for the quarter ended June 30, 2022. For the six months ended June 30, 2023, Cadre generated gross profit of \$97.4 million, as compared to \$83.4 million for the prior year period.

Gross profit margin was 41.9% for the quarter ended June 30, 2023, as compared to 36.6% for the quarter ended June 30, 2022, mainly driven by favorable pricing, favorable product mix, prior year amortization of inventory step up related to acquisitions and productivity net of inflation. Gross profit margin was 41.8% for the six months ended June 30, 2023, as compared to 37.5% for the prior year period.

Net income was \$11.0 million for the quarter ended June 30, 2023, as compared to \$4.4 million for the three months ended June 30, 2022. The increase resulted primarily from the change in year-over-year revenue and the increase in gross profit margin.

Net income was \$18.0 million for the six months ended June 30, 2023, as compared to a net loss of \$5.7 million for the prior year period, primarily due to the change in year-over-year revenue, the increase in gross profit margin, and a decrease in stock-based compensation expense.

Cadre generated \$22.8 million of Adjusted EBITDA for the quarter ended June 30, 2023, as compared to \$18.4 million for the quarter ended June 30, 2022. Adjusted EBITDA margin was 18.8% for the quarter ended June 30, 2023, as compared to 15.6% for the prior year period.

Cadre generated \$41.4 million of Adjusted EBITDA for the six months ended June 30, 2023, as compared to \$32.6 million for the prior period. Adjusted EBITDA margin was 17.8% for the six months ended June 30, 2023, as compared to 14.6% for the prior year period.

Product segment gross margin was 43.7% and 43.6% for the second quarter and first half of 2023, respectively, compared to 39.0% and 39.5% for the prior year periods.

Distribution segment gross margin was 23.1% and 23.6% for the second quarter and first half of 2023, respectively, compared to 18.2% and 21.4% for the prior year periods.

#### Liquidity, Cash Flows and Capital Allocation

- Cash and cash equivalents increased by \$10.5 million from \$45.3 million as of December 31, 2022 to \$55.8 million as of June 30, 2023
- Total debt decreased by \$7.0 million from \$149.7 million as of December 31, 2022, to \$142.7 million as of June 30, 2023.
- Net Debt (total debt net of cash and cash equivalents) decreased by \$17.4 million from \$104.4 million as of December 31, 2022, to \$87.0 million as of June 30, 2023.
- Capital expenditures totaled \$1.5 million for the second quarter and \$2.5 million for the six months ended June 30, 2023, compared with \$1.4 million for the second quarter and \$2.5 million for the six months ended June 30, 2022.

#### Dividend

On July 25, 2023, the Company announced that its Board of Directors declared a quarterly cash dividend of \$0.08 per share, or \$0.32 per share on an annualized basis. Cadre's dividend payment will be made on August 18, 2023, to shareholders of record as of the close of business on the record date of August 4, 2023. The declaration of any future dividend is subject to the discretion of the Company's Board of Directors.

#### 2023 Outlook Update

As a result of the Company's second-quarter performance and management's outlook for the remainder of the year, Cadre increased its full-year Adjusted EBITDA guidance. For the full year 2023, Cadre expects to generate net sales in the range of \$472 million to \$484 million and Adjusted EBITDA in the range of \$80 million to \$84 million. We expect capital expenditures to be in the range of \$8.0 million to \$9.0 million

#### **Conference Call**

Cadre management will host a conference call on Tuesday, August 8, 2023, at 5:00 PM EST to discuss the latest corporate developments and financial results. The dial-in number for callers in the US is (888)-510-2553 and the dial-in

number for international callers is (646)-960-0473. The access code for all callers is 1410384. A live webcast will also be available on the Company's website at <a href="https://www.cadre-holdings.com/">https://www.cadre-holdings.com/</a>.

A replay of the call will be available through August 22, 2023. To access the replay, please dial (800)-770-2030 in the U.S. or +1-647-362-9199 if outside the U.S., and then enter the access code 1410384.

#### **About Cadre**

Headquartered in Jacksonville, Florida, Cadre is a global leader in the manufacturing and distribution of safety and survivability products for first responders. Cadre's equipment provides critical protection to allow users to safely and securely perform their duties and protect those around them in hazardous or life-threatening situations. The Company's core products include body armor, explosive ordnance disposal equipment, and duty gear. Our highly engineered products are utilized in over 100 countries by federal, state and local law enforcement, fire and rescue professionals, explosive ordnance disposal teams, and emergency medical technicians. Our key brands include Safariland® and Med-Eng®, amongst others.

#### **Use of Non-GAAP Measures**

The Company reports its financial results in accordance with U.S. generally accepted accounting principles ("GAAP"). The press release contains the non-GAAP measures: (i) earnings before interest, taxes, other income or expense, depreciation and amortization ("EBITDA"), (ii) adjusted EBITDA and (iii) adjusted EBITDA margin. The Company believes the presentation of these non-GAAP measures provides useful information for the understanding of its ongoing operations and enables investors to focus on period-over-period operating performance, and thereby enhances the user's overall understanding of the Company's current financial performance relative to past performance and provides, along with the nearest GAAP measures, a baseline for modeling future earnings expectations. Non-GAAP measures are reconciled to comparable GAAP financial measures within this press release. The Company cautions that non-GAAP measures should be considered in addition to, but not as a substitute for, the Company's reported GAAP results. Additionally, the Company notes that there can be no assurance that the above referenced non-GAAP financial measures are comparable to similarly titled financial measures used by other publicly traded companies.

#### Forward-Looking Statements

Except for historical information, certain matters discussed in this press release may be forward-looking statements within the meaning of the Private Securities Litigation Reform Act of 1995. Forward-looking statements include but are not limited to all projections and anticipated levels of future performance. Forward-looking statements involve risks, uncertainties and other factors that may cause our actual results to differ materially from those discussed herein. Any number of factors could cause actual results to differ materially from projections or forward-looking statements in this press release, including, but not limited to, those risks and uncertainties more fully described from time to time in the Company's public reports filed with the Securities and Exchange Commission, including under the section titled "Risk Factors" in the Company's Annual Report on Form 10-K, and/or Quarterly Reports on Form 10-Q, as well as in the Company's Current Reports on Form 8-K. All forward-looking statements included in this press release are based upon information available to the Company as of the date of this press release and speak only as of the date hereof. We assume no obligation to update any forward-looking statements to reflect events or circumstances after the date of this press release.

#### Contact:

Gray Hudkins Cadre Holdings, Inc. 203-550-7148 gray.hudkins@cadre-holdings.com

#### **Investor Relations:**

The IGB Group Leon Berman / Matt Berkowitz 212-477-8438 / 212-227-7098 lberman@igbir.com / mberkowitz@igbir.com Media Contact:

Jonathan Keehner / Andrew Siegel Joele Frank, Wilkinson Brimmer Katcher 212-355-4449

### CADRE HOLDINGS, INC. CONSOLIDATED BALANCE SHEETS (Unaudited) (In thousands, except share and per share amounts)

	Ju	ne 30, 2023	December 31, 2022			
Assets						
Current assets						
Cash and cash equivalents	\$	55,782	\$	45,286		
Accounts receivable, net of allowance for doubtful accounts of \$800 and \$924, respectively		57,361		64,557		
Inventories		82,777		70,273		
Prepaid expenses		10,009		10,091		
Other current assets		6,406		6,811		
Total current assets		212,335		197,018		
Property and equipment, net of accumulated depreciation and amortization of \$47,046 and \$42,694, respectively		44,531		45,285		
Operating lease assets		6,657		8,489		
Deferred tax assets, net		2,351		2,255		
Intangible assets, net		46,919		50,695		
Goodwill		81,560		81,576		
Other assets		5,566		6,634		
Total assets	\$	399,919	\$	391,952		
Liabilities, Mezzanine Equity and Shareholders' Equity						
Current liabilities						
Accounts payable	\$	29,640	\$	23,406		
Accrued liabilities		34,480		38,720		
Income tax payable		4,279		4,584		
Liabilities held for sale		· —		_		
Current portion of long-term debt		10,022		12,211		
Total current liabilities		78.421		78,921		
Long-term debt		132,712		137,476		
Long-term operating lease liabilities		3,211		4.965		
Deferred tax liabilities		3,759		3,508		
Other liabilities		1,314		1,192		
Total liabilities		219,417		226,062		
W. C. C.						
Mezzanine equity  Preferred stock (\$0.0001 par value, 10,000,000 shares authorized, no shares issued and outstanding as of June 30, 2023 and						
December 31, 2022)						
December 31, 2022)		_		_		
Shareholders' equity						
Common stock (\$0.0001 par value, 190,000,000 shares authorized, 37,586,031 and 37,332,271 shares issued and						
outstanding as of June 30, 2023 and December 31, 2022, respectively)		4		4		
Additional paid-in capital		208,492		206,540		
Accumulated other comprehensive income		2,746		2,087		
Accumulated deficit		(30,740)		(42,741)		
Total shareholders' equity		180,502		165,890		
Total liabilities, mezzanine equity and shareholders' equity	\$	399,919	\$	391,952		

## CADRE HOLDINGS, INC. CONSOLIDATED STATEMENTS OF OPERATIONS (Unaudited) (In thousands, except share and per share amounts)

		Three Months	Ende		Six Months Ended June 30,					
		2023		2022		2023		2022		
Net sales	\$	121,087	\$	118,232	\$	232,835	\$	222,638		
Cost of goods sold		70,340		75,011		135,470		139,228		
Gross profit		50,747		43,221		97,365		83,410		
Operating expenses										
Selling, general and administrative		34,051		32,749		69,301		86,699		
Restructuring and transaction costs		693		1,203		693		1,802		
Related party expense		115		1,112		263		1,234		
Total operating expenses		34,859		35,064		70,257		89,735		
Operating income (loss)		15,888		8,157		27,108		(6,325)		
Other expense										
Interest expense		(1,013)		(1,439)		(2,654)		(2,929)		
Other income (expense), net		346		(756)		710		(961)		
Total other expense, net		(667)		(2,195)		(1,944)		(3,890)		
Income (loss) before provision for income taxes		15,221		5,962		25,164		(10,215)		
(Provision) benefit for income taxes	(4,229) (1,5		(1,517)		(7,170)		4,495			
Net income (loss)	\$		\$	4,445	\$	17,994	\$	(5,720)		
Net income (loss) per share:										
Basic	\$	0.29	\$	0.13	\$	0.48	\$	(0.16)		
Diluted	\$	0.29	\$	0.12	\$	0.48	\$	(0.16)		
Weighted average shares outstanding:										
Basic		37,586,031		35,320,314		37,480,367		34,888,703		
Diluted		37,850,708		35,688,620		37,758,998		34,888,703		

# CADRE HOLDINGS, INC. CONSOLIDATED STATEMENTS OF CASH FLOWS (Unaudited) (In thousands)

Cash Flows From Operating Activities:         17,994         \$ (5,720)           Net income (loss)         \$ 17,994         \$ (5,720)           Adjustments to reconcile net income (loss) to net cash provided by operating activities:         \$ 2,20         7,380           Depreciation and amortization         \$ 2,20         7,380           Amortization of original issue discount and debt issue costs         3.7         1.34           Amortization of inventory step-up         —         1.34           Deferred income taxes         1.482         26,327           Gain on sale of fixed assets         (10)         4.852         26,327           Gain on sale of fixed assets         (21)         240         60         1.07         1.07           Other         CRecoveries from) provision for loses on accounts receivable         2(1)         240         60         1.07         1.07         1.07         1.07         1.07         1.07         1.07         1.07         1.07         1.07         1.07         1.07         1.07         1.07         1.07         1.07         1.07         1.07         1.07         1.07         1.07         1.07         1.07         1.07         1.07         1.07         1.07         1.07         1.07         1.07         1.02 <t< th=""><th></th><th></th><th colspan="3">June 30,</th></t<>			June 30,		
Netinome (loss)			2023		2022
Adjustments to reconcile net income (loss) to net cash provided by operating activities:   Depreciation and amortization of original issue discount and debt issue costs   374   367   367   367   367   367   367   367   367   367   367   367   367   367   367   367   367   367   367   367   367   367   367   367   367   367   367   367   367   367   367   367   367   367   367   367   367   367   367   367   367   367   367   367   367   367   367   367   367   367   367   367   367   367   367   367   367   367   367   367   367   367   367   367   367   367   367   367   367   367   367   367   367   367   367   367   367   367   367   367   367   367   367   367   367   367   367   367   367   367   367   367   367   367   367   367   367   367   367   367   367   367   367   367   367   367   367   367   367   367   367   367   367   367   367   367   367   367   367   367   367   367   367   367   367   367   367   367   367   367   367   367   367   367   367   367   367   367   367   367   367   367   367   367   367   367   367   367   367   367   367   367   367   367   367   367   367   367   367   367   367   367   367   367   367   367   367   367   367   367   367   367   367   367   367   367   367   367   367   367   367   367   367   367   367   367   367   367   367   367   367   367   367   367   367   367   367   367   367   367   367   367   367   367   367   367   367   367   367   367   367   367   367   367   367   367   367   367   367   367   367   367   367   367   367   367   367   367   367   367   367   367   367   367   367   367   367   367   367   367   367   367   367   367   367   367   367   367   367   367   367   367   367   367   367   367   367   367   367   367   367   367   367   367   367   367   367   367   367   367   367   367   367   367   367   367   367   367   367   367   367   367   367   367   367   367   367   367   367   367   367   367   367   367   367   367   367   367   367   367   367   367   367   367   367   367   367   367   367   367   367   367   3	Cash Flows From Operating Activities:				
Depreciation and amortization         8,20         7,380           Amortization of original issue discount and debt issue costs         374         367           Amortization of inventory step-up         —         1,134           Deferred income taxes         114         (4,594)           Stock-based compensation         4,852         26,337           Gain on sale of fixed assets         (108)         —           (Recoveries from) provision for losses on accounts receivable         (21)         240           Foreign exchange (gain) loss         (76)         1,107           Other         (325)         —           Changes in operating assets and liabilities, net of impact of acquisitions:         —           Accounts receivable         7,605         (3,243)           Inventories         1,397         3,616           Accounts payable and other liabilities         (971)         (345)           Net cash provided by operating activities         28,269         25,018           Cash From Investing Activities:           Proceeds from disposition of property and equipment         206         —           Business acquisitions, net of cash acquired         2,0         (55,039)           Net cash used in investing activities         —         48,000		\$	17,994	\$	(5,720)
Amortization of original issue discount and debt issue costs         374         367           Amortization of inventory step-up         -         1,344           Deferred income taxes         14         (4,594)           Stock-based compensation         4,852         26,327           Gain on sale of fixed assets         (108)         -           (Recoveries from) provision for losses on accounts receivable         (21)         240           Foreign exchange (gain) loss         (750)         1,107           Other         (325)         -           Changes in operating assets and liabilities, net of impact of acquisitions:         -         (2,423)           Inventories         (11,980)         (1,410)           Prepaid expenses and other assets         3,397         3,616           Accounts payable and other liabilities         (971)         (345)           Net cash provided by operating activities         (2,904)         (2,473)           Proceeds from Investing Activities         (2,904)         (2,473)           Rose Ilous From Investing Activities         (2,904)         (2,533)           Proceeds from Investing activities         (2,904)         (2,735)           Cash Flows From Financing Activities         -         (48,000)           Principal payme					
Deferred income taxes					
Deferred income taxes	e e e e e e e e e e e e e e e e e e e		374		
Stock-based compensation         4,852         26,327           Gain on sale of fixed assets         (108)         —           (Recoveries from) provision for losses on accounts receivable         (21)         240           Foreign exchange (gain) loss         (76)         1,107           Other         (325)         —           Changes in operating assets and liabilities, net of impact of acquisitions:         7,605         (3,243)           Inventories         (11,986)         (1,461)           Prepaid expenses and other assets         3,397         3,616           Accounts payable and other liabilities         (971)         (345)           Net cash provided by operating activities         28,269         25,018           Purchase of property and equipment         20         2,732           Proceeds from disposition of property and equipment         20         2           Purchase of property and equipment         20         5,039           Net cash used in investing activities         2,198         6,55,39           Proceeds from disposition of property and equipment         20         6,219           Purchase of property and equipment         20         6,219           Purchase of property and equipment         20         6,219           Proceeds from d	~ ^ ^		_		,
Gain on sale of fixed assets         (108)         —           (Recoveries from) provision for losses on accounts receivable         (21)         240           Foreigne exchange (gain) loss         (776)         1,107           Other         (325)         —           Changes in operating assets and liabilities, net of impact of acquisitions:         7,605         (3,243)           Inventories         (11,986)         (1,461)           Prepaid expenses and other assets         3,397         3,616           Accounts payable and other liabilities         (971)         (345)           Net cash provided by operating activities         92,08         28,108           Cash Flower From Investing Activities:         —         —           Purchase of property and equipment         (2,404)         (2,473)           Proceeds from disposition of property and equipment         206         —           Proceeds from disposition of property and equipment         20         6,5039           Net cash used in investing activities         2,198         6,5129           Cash Flower From Finacing Activities         —         4,8000           Principal payments on revolving credit facilities         —         4,8000           Principal payments on insurance premium financing         2,189         2,2853 </td <td></td> <td></td> <td></td> <td></td> <td></td>					
(Recoveries from) provision for losses on accounts receivable         (21)         240           Foreign exchange (gain) loss         (76)         1,107           Changes in operating assets and liabilities, net of impact of acquisitions:         -           Accounts receivable         7,605         (3,243)           Inventories         (11,986)         (1,461)           Prepaid expenses and other assets         3,397         3,616           Accounts payable and other liabilities         (971)         (345)           Net cash provided by operating activities         28,269         25,018           East Flows From Investing Activities:         -         -           Purchase of property and equipment         2,04         (2,473)           Proceeds from disposition of property and equipment         206         -           Business acquisitions, net of cash acquired         2,198         (57,512)           Active From Financing Activities         2,198         (57,512)           Cash Flows From Financing Activities         -         48,000           Principal payments on revolving credit facilities         -         48,000           Principal payments on insurance premium financing         (2,198)         (2,85)           Principal payments on insurance premium financing         (2,72) <td< td=""><td>•</td><td></td><td></td><td></td><td>26,327</td></td<>	•				26,327
Foreign exchange (gain) loss         (776)         1,107           Other         (325)         —           Changes in operating assets and liabilities, net of impact of acquisitions:         —           Accounts receivable         7,605         (3,243)           Inventories         (11,986)         (1,461)           Prepaid expenses and other assets         3,397         3,616           Accounts payable and other liabilities         (971)         (345)           Net cash provided by operating activities         28,269         25,018           Cash Flows From Investing Activities:         —           Purchase of property and equipment         2,06         —           Proceeds from disposition of property and equipment         206         —           Business acquisitions, net of cash acquired         —         (55,039)           Net cash used in investing activities         —         48,000           Principal payments on revolving credit facilities         —         48,000           Principal payments on revolving credit facilities         —         48,000           Principal payments on insurance premium financing         (2,189)         (2,853)           Payment of capital leases         —         (22)           Payment of capital leases         —         <			( )		_
Other         (325)         —           Changes in operating assets and liabilities, net of impact of acquisitions:         7,605         (3,243)           Accounts receivable         7,605         (3,243)           Inventories         (11,986)         (1,461)           Prepaid expenses and other assets         3,397         3,616           Accounts payable and other liabilities         (971)         (345)           Net cash provided by operating activities         28,269         25,018           Cash Flows From Investing Activities:         ***         2(2,44)         (2,473)           Proceeds from disposition of property and equipment         206         —         —           Business acquisitions, net of cash acquired         206         —           Business acquisitions, net of cash acquired         206         —           Business acquisitions, net of cash acquired         206         —           Business acquisitions, net of cash acquired         20         (2,753)           Net cash used in investing activities         (2,198)         (25,539)           Net cash used in investing activities         —         48,000           Principal payments on revolving credit facilities         —         48,000           Principal payments on insurance premium financing <t< td=""><td>* **</td><td></td><td>. ,</td><td></td><td></td></t<>	* **		. ,		
Changes in operating assets and liabilities, net of impact of acquisitions:         7,605         (3,243)           Accounts receivable         (11,986)         (1,461)           Prepaid expenses and other assets         3,397         3,616           Accounts payable and other liabilities         (971)         (345)           Net cash provided by operating activities         28,669         25,018           Cash Flows From Investing Activities:         2         2           Proceeds from disposition of property and equipment         206         —           Proceeds from disposition of property and equipment         206         —           Proceeds from disposition of property and equipment         206         —           Proceeds from disposition of property and equipment         20         —         (5,039)           Net cash used in investing activities         2         48,000         —         (5,039)         (5,7512)           Cash Flows From Financing Activities:         —         48,000         —         48,000         —         —         48,000         —         —         48,000         —         —         48,000         —         —         48,000         —         —         48,000         —         —         —         48,000         —         —					1,107
Accounts receivable         7,605         (3,243)           Inventories         (11,986)         (1,461)           Prepaid expenses and other assets         3,397         3,616           Accounts payable and other liabilities         (971)         (345)           Net cash provided by operating activities         28,269         25,018           Cash Flows From Investing Activities:           Purchase of property and equipment         (2,404)         (2,473)           Proceeds from disposition of property and equipment         206         —           Business acquisitions, net of cash acquired         20         —           Net cash used in investing activities         2,198         (5,503)           Net cash used in investing activities         —         48,000           Proceeds from revolving credit facilities         —         48,000           Principal payments on insurance premium finacing         (2,183)         (2,853)           Payment of capital leases         —         (22,15)			(325)		_
Inventories			=		(2.2.42)
Prepaid expenses and other assets         3,397         3,616           Accounts payable and other liabilities         (971)         (345)           Net cash provided by operating activities         28,269         25,018           Cash Flows From Investing Activities:         Purchase of property and equipment         (2,404)         (2,473)           Proceeds from disposition of property and equipment         206         —           Business acquisitions, net of cash acquired         —         55,039           Net cash used in investing activities         —         48,000           Principal payments on revolving credit facilities         —         48,000           Principal payments on revolving credit facilities         —         48,000           Principal payments on insurance premium financing         (5,000)         (5,009)           Principal payments on insurance premium financing         (2,18)         (2,853)           Payment of capital leases         —         49,000           Proceeds from secondary offering, net of underwriter discounts         —         49,703           Deferred offering costs         —         49,703           Deferred offering costs         —         49,703           Dividends distributed         (5,993)         (5,535)           Dividends (distributed) <td></td> <td></td> <td></td> <td></td> <td></td>					
Accounts payable and other liabilities         (971)         (345)           Net cash provided by operating activities         28,269         25,018           Cash Flows From Investing Activities:			. , ,		
Net cash provided by operating activities         28,269         25,018           Cash Flows From Investing Activities:					
Cash Flows From Investing Activities:           Purchase of property and equipment         (2,404)         (2,473)           Proceeds from disposition of property and equipment         206         —           Business acquisitions, net of cash acquired         6,55,039         (55,039)           Net cash used in investing activities         2,198         (57,512)           Cash Flows From Financing Activities:           Proceeds from revolving credit facilities         —         48,000           Principal payments on revolving credit facilities         —         (48,000)           Principal payments on term loans         (5,000)         (5,009)           Principal payments on insurance premium financing         (2,189)         (2,853)           Payment of capital leases         —         (22)           Taxes paid in connection with employee stock transactions         (2,725)         (6,216)           Proceeds from secondary offering, net of underwriter discounts         —         (2,715)           Deferred offering costs         —         (2,715)           Dividends distributed         (5,993)         (5,533)           Net cash (used in) provided by financing activities         332         144           Change in cash and cash equivalents         332         144			<u> </u>		. ,
Purchase of property and equipment         (2,404)         (2,473)           Proceeds from disposition of property and equipment         206         —           Business acquisitions, net of cash acquired         —         (55,039)           Net cash used in investing activities         (2,198)         (57,512)           Cash Flows From Financing Activities:         —         48,000           Principal payments on revolving credit facilities         —         (48,000)           Principal payments on revolving credit facilities         —         (5,009)           Principal payments on revolving credit facilities         —         (2,189)           Principal payments on revolving credit facilities         —         (2,009)           Principal payments on insurance premium financing         (2,189)         (2,853)           Payment of capital leases         —         (2,22)           Taxes paid in connection with employee stock transactions         (2,725)         (6,216)           Proceeds from secondary offering, net of underwriter discounts         —         (2,715)           Deferred offering costs         —         (2,715)           Dividends distributed         (5,993)         (5,533)           Net cash (used in) provided by financing activities         (15,907)         27,355           Effect o	, , , ,		28,269		25,018
Proceeds from disposition of property and equipment         206         —           Business acquisitions, net of cash acquired         (55,039)         (55,039)           Net cash used in investing activities         (2,198)         (57,512)           Cash Flows From Financing Activities:           Proceeds from revolving credit facilities         —         48,000           Principal payments on revolving credit facilities         —         (48,000)           Principal payments on insurance premium financing         (5,000)         (5,009)           Principal payments on insurance premium financing         (2,189)         (2,853)           Payment of capital leases         —         (22)           Taxes paid in connection with employee stock transactions         (2,725)         (6,216)           Proceeds from secondary offering, net of underwriter discounts         —         49,703           Deferred offering costs         —         (2,715)           Dividends distributed         (5,993)         (5,593)         (5,593)           Net cash (used in) provided by financing activities         (15,907)         27,355           Effect of foreign exchange rates on cash and cash equivalents         332         144           Change in cash and cash equivalents, beginning of period         45,286         33,857					
Business acquisitions, net of cash acquired         —         (55,039)           Net cash used in investing activities         (2,198)         (57,512)           Cash Flows From Financing Activities:           Proceeds from revolving credit facilities         —         48,000           Principal payments on revolving credit facilities         —         (48,000)           Principal payments on revolving credit facilities         —         (48,000)           Principal payments on insurance premium financing         (5,000)         (5,009)           Principal payments on insurance premium financing         (2,189)         (2,853)           Payment of capital leases         —         (22)           Taxes paid in connection with employee stock transactions         (2,725)         (6,216)           Proceeds from secondary offering, net of underwriter discounts         —         49,703           Deferred offering costs         —         (2,715)           Dividends distributed         (5,993)         (5,533)           Net cash (used in) provided by financing activities         (15,907)         27,355           Effect of foreign exchange rates on cash and cash equivalents         332         144           Change in cash and cash equivalents         10,496         (4,995)           Cash and cash equivalents, end o					(2,473)
Net cash used in investing activities         (2,198)         (57,512)           Cash Flows From Financing Activities:         8           Proceeds from revolving credit facilities         -         48,000           Principal payments on revolving credit facilities         -         (48,000           Principal payments on term loans         (5,000)         (5,000)           Principal payments on insurance premium financing         (2,189)         (2,853)           Payment of capital leases         -         (22)           Taxes paid in connection with employee stock transactions         (2,725)         (6,216)           Proceeds from secondary offering, net of underwriter discounts         -         49,703           Deferred offering costs         -         49,703           Deferred offering costs         -         (2,715)         (5,533)           Net cash (used in) provided by financing activities         (15,907)         27,355           Effect of foreign exchange rates on cash and cash equivalents         332         144           Change in cash and cash equivalents         332         144           Change in cash and cash equivalents, beginning of period         \$5,782         \$28,862           Supplemental Disclosure of Cash Flows Information:         7,288         241           Cash paid for			206		_
Cash Flows From Financing Activities:           Proceeds from revolving credit facilities         —         48,000           Principal payments on revolving credit facilities         —         (48,000)           Principal payments on term loans         (5,000)         (5,009)           Principal payments on insurance premium financing         (2,189)         (2,853)           Payment of capital leases         —         (22)           Taxes paid in connection with employee stock transactions         (2,725)         (6,216)           Proceeds from secondary offering, net of underwriter discounts         —         49,703           Deferred offering costs         —         (2,715)           Dividends distributed         (5,993)         (5,533)           Net cash (used in) provided by financing activities         (15,907)         27,355           Effect of foreign exchange rates on cash and cash equivalents         332         144           Change in cash and cash equivalents         10,496         (4,995)           Cash and cash equivalents, beginning of period         35,782         38,862           Supplemental Disclosure of Cash Flows Information:         \$ 7,288         241           Cash paid for income taxes, net         \$ 7,288         2,330           Supplemental Disclosure of Non-Cash Investing and					
Proceeds from revolving credit facilities         —         48,000           Principal payments on revolving credit facilities         —         (48,000)           Principal payments on term loans         (5,000)         (5,009)           Principal payments on insurance premium financing         (2,189)         (2,853)           Payment of capital leases         —         (22)           Taxes paid in connection with employee stock transactions         (2,725)         (6,216)           Proceeds from secondary offering, net of underwriter discounts         —         (2,715)           Dividends distributed         (5,993)         (5,533)           Net cash (used in) provided by financing activities         (15,907)         27,355           Effect of foreign exchange rates on cash and cash equivalents         332         144           Change in cash and cash equivalents         10,496         (4,995)           Cash and cash equivalents, beginning of period         \$ 5,782         \$ 28,862           Supplemental Disclosure of Cash Flows Information:         S 7,288         241           Cash paid for income taxes, net         \$ 4,859         \$ 2,330           Supplemental Disclosure of Non-Cash Investing and Financing Activities:         \$ 4,859         \$ 2,330	S Comments		(2,198)		(57,512)
Principal payments on revolving credit facilities         — (48,000)           Principal payments on term loans         (5,000)         (5,009)           Principal payments on insurance premium financing         (2,189)         (2,853)           Payment of capital leases         — (22)         (2,725)         (6,216)           Proceeds from secondary offering, net of underwriter discounts         — 49,703         (2,725)         (6,216)           Proceeds from secondary offering, net of underwriter discounts         — (2,715)         (2,715)         (5,930)         (5,533)           Deferred offering costs         — (2,715)         (5,930)         (5,533)           Net cash (used in) provided by financing activities         (15,907)         27,355           Effect of foreign exchange rates on cash and cash equivalents         332         144           Change in cash and cash equivalents         10,496         (4,995)           Cash and cash equivalents, beginning of period         45,286         33,857           Cash and cash equivalents, end of period         \$ 55,782         28,862           Supplemental Disclosure of Cash Flows Information:           Cash paid for income taxes, net         \$ 7,288         241           Cash paid for interest         \$ 4,859         2,330					
Principal payments on term loans         (5,000)         (5,009)           Principal payments on insurance premium financing         (2,189)         (2,853)           Payment of capital leases         —         (22)           Taxes paid in connection with employee stock transactions         (2,725)         (6,216)           Proceeds from secondary offering, net of underwriter discounts         —         49,703           Deferred offering costs         —         (2,715)           Dividends distributed         (5,993)         (5,533)           Net cash (used in) provided by financing activities         (15,907)         27,355           Effect of foreign exchange rates on cash and cash equivalents         332         144           Change in cash and cash equivalents         10,496         (4,995)           Cash and cash equivalents, beginning of period         45,286         33,857           Cash and cash equivalents, end of period         \$ 55,782         28,862           Supplemental Disclosure of Cash Flows Information:         \$ 7,288         241           Cash paid for income taxes, net         \$ 7,288         2,330           Supplemental Disclosure of Non-Cash Investing and Financing Activities:         \$ 4,859         2,330			_		,
Principal payments on insurance premium financing         (2,189)         (2,853)           Payment of capital leases         —         (22)           Taxes paid in connection with employee stock transactions         (2,725)         (6,216)           Proceeds from secondary offering, net of underwriter discounts         —         49,703           Deferred offering costs         —         (2,715)           Dividends distributed         (5,993)         (5,533)           Net cash (used in) provided by financing activities         (15,907)         27,355           Effect of foreign exchange rates on cash and cash equivalents         332         144           Change in cash and cash equivalents         10,496         (4,995)           Cash and cash equivalents, beginning of period         45,286         33,857           Cash and cash equivalents, end of period         \$ 55,782         28,862           Supplemental Disclosure of Cash Flows Information:           Cash paid for income taxes, net         \$ 7,288         241           Cash paid for interest         \$ 4,859         2,330           Supplemental Disclosure of Non-Cash Investing and Financing Activities:			_		
Payment of capital leases         —         (22)           Taxes paid in connection with employee stock transactions         (2,725)         (6,216)           Proceeds from secondary offering, net of underwriter discounts         —         49,703           Deferred offering costs         —         (2,715)           Dividends distributed         (5,993)         (5,533)           Net cash (used in) provided by financing activities         (15,907)         27,355           Effect of foreign exchange rates on cash and cash equivalents         332         144           Change in cash and cash equivalents         10,496         (4,995)           Cash and cash equivalents, beginning of period         45,286         33,857           Cash and cash equivalents, end of period         \$55,782         28,862           Supplemental Disclosure of Cash Flows Information:         \$7,288         241           Cash paid for income taxes, net         \$7,288         2,330           Supplemental Disclosure of Non-Cash Investing and Financing Activities:         \$4,859         2,330			( ) )		
Taxes paid in connection with employee stock transactions         (2,725)         (6,216)           Proceeds from secondary offering, net of underwriter discounts         —         49,703           Deferred offering costs         —         (2,715)           Dividends distributed         (5,993)         (5,533)           Net cash (used in) provided by financing activities         (15,907)         27,355           Effect of foreign exchange rates on cash and cash equivalents         332         144           Change in cash and cash equivalents         10,496         (4,995)           Cash and cash equivalents, beginning of period         45,286         33,857           Cash and cash equivalents, end of period         \$ 55,782         \$ 28,862           Supplemental Disclosure of Cash Flows Information:         Cash paid for income taxes, net         \$ 7,288         241           Cash paid for interest         \$ 4,859         \$ 2,330           Supplemental Disclosure of Non-Cash Investing and Financing Activities:         \$ 4,859         \$ 2,330			(2,189)		(2,853)
Proceeds from secondary offering, net of underwriter discounts         —         49,703           Deferred offering costs         —         (2,715)           Dividends distributed         (5,993)         (5,533)           Net cash (used in) provided by financing activities         (15,907)         27,355           Effect of foreign exchange rates on cash and cash equivalents         332         144           Change in cash and cash equivalents         10,496         (4,995)           Cash and cash equivalents, beginning of period         \$ 55,782         \$ 28,862           Supplemental Disclosure of Cash Flows Information:         S 7,288         241           Cash paid for income taxes, net         \$ 7,288         2,330           Supplemental Disclosure of Non-Cash Investing and Financing Activities:         \$ 4,859         \$ 2,330			_		
Deferred offering costs         — (2,715)           Dividends distributed         (5,993)         (5,533)           Net cash (used in) provided by financing activities         (15,907)         27,355           Effect of foreign exchange rates on cash and cash equivalents         332         144           Change in cash and cash equivalents         10,496         (4,995)           Cash and cash equivalents, beginning of period         45,286         33,857           Cash and cash equivalents, end of period         55,782         28,862           Supplemental Disclosure of Cash Flows Information:           Cash paid for income taxes, net         7,288         241           Cash paid for interest         4,859         2,330           Supplemental Disclosure of Non-Cash Investing and Financing Activities:			(2,725)		( , ,
Dividends distributed         (5,933)         (5,533)           Net cash (used in) provided by financing activities         (15,907)         27,355           Effect of foreign exchange rates on cash and cash equivalents         332         144           Change in cash and cash equivalents         10,496         (4,995)           Cash and cash equivalents, beginning of period         45,286         33,857           Cash and cash equivalents, end of period         \$ 55,782         28,862           Supplemental Disclosure of Cash Flows Information:           Cash paid for income taxes, net         \$ 7,288         241           Cash paid for interest         \$ 4,859         2,330           Supplemental Disclosure of Non-Cash Investing and Financing Activities:			_		,
Net cash (used in) provided by financing activities         (15,907)         27,355           Effect of foreign exchange rates on cash and cash equivalents         332         144           Change in cash and cash equivalents         10,496         (4,995)           Cash and cash equivalents, beginning of period         45,286         33,857           Cash and cash equivalents, end of period         \$ 55,782         28,862           Supplemental Disclosure of Cash Flows Information:           Cash paid for income taxes, net         \$ 7,288         241           Cash paid for interest         \$ 4,859         2,330           Supplemental Disclosure of Non-Cash Investing and Financing Activities:	<u> </u>		_		
Effect of foreign exchange rates on cash and cash equivalents         332         144           Change in cash and cash equivalents         10,496         (4,995)           Cash and cash equivalents, beginning of period         45,286         33,857           Cash and cash equivalents, end of period         \$ 55,782         28,862           Supplemental Disclosure of Cash Flows Information:           Cash paid for income taxes, net         \$ 7,288         241           Cash paid for interest         \$ 4,859         2,330           Supplemental Disclosure of Non-Cash Investing and Financing Activities:					
Change in cash and cash equivalents         10,496         (4,995)           Cash and cash equivalents, beginning of period         45,286         33,857           Cash and cash equivalents, end of period         \$ 55,782         28,862           Supplemental Disclosure of Cash Flows Information:           Cash paid for income taxes, net         \$ 7,288         241           Cash paid for interest         \$ 4,859         2,330           Supplemental Disclosure of Non-Cash Investing and Financing Activities:	Net cash (used in) provided by financing activities				27,355
Cash and cash equivalents, beginning of period         45,286         33,857           Cash and cash equivalents, end of period         \$ 55,782         28,862           Supplemental Disclosure of Cash Flows Information:           Cash paid for income taxes, net         \$ 7,288         241           Cash paid for interest         \$ 4,859         2,330           Supplemental Disclosure of Non-Cash Investing and Financing Activities:	Effect of foreign exchange rates on cash and cash equivalents				
Cash and cash equivalents, end of period \$ 55,782 \$ 28,862  Supplemental Disclosure of Cash Flows Information:  Cash paid for income taxes, net \$ 7,288 \$ 241  Cash paid for interest \$ 4,859 \$ 2,330  Supplemental Disclosure of Non-Cash Investing and Financing Activities:	Change in cash and cash equivalents		10,496		(4,995)
Supplemental Disclosure of Cash Flows Information:  Cash paid for income taxes, net  Cash paid for interest  \$ 7,288 \$ 241  Cash paid for interest  \$ 4,859 \$ 2,330  Supplemental Disclosure of Non-Cash Investing and Financing Activities:	Cash and cash equivalents, beginning of period		45,286		33,857
Cash paid for income taxes, net \$ 7,288 \$ 241 Cash paid for interest \$ 4,859 \$ 2,330 Supplemental Disclosure of Non-Cash Investing and Financing Activities:	Cash and cash equivalents, end of period	\$	55,782	\$	28,862
Cash paid for interest \$ 4,859 \$ 2,330 Supplemental Disclosure of Non-Cash Investing and Financing Activities:	Supplemental Disclosure of Cash Flows Information:				
Supplemental Disclosure of Non-Cash Investing and Financing Activities:	**	\$	7,288	\$	241
	Cash paid for interest	\$	4,859	\$	2,330
Accruals and accounts payable for capital expenditures \$ 129 \$ 17	Supplemental Disclosure of Non-Cash Investing and Financing Activities:				
	Accruals and accounts payable for capital expenditures	\$	129	\$	17

#### CADRE HOLDINGS, INC. SEGMENT INFORMATION (Unaudited) (In thousands)

	Three Months Ended June 30, 2023								
		Product	Di	stribution	R	econciling Items <sup>(1)</sup>		Total	
Net sales	\$	103,368	\$	25,726	\$	(8,007)	\$	121,087	
Cost of goods sold		58,216		19,779		(7,655)		70,340	
Gross profit	\$	45,152	\$	5,947	\$	(352)	\$	50,747	
	_		Thre	ee Months E		June 30, 202	22		
		Product	Di	stribution	Reconciling Items(1)			Total	
Net sales	9	99,837	\$	23,728	\$	(5,333)	\$	118,232	
Cost of goods sold		60,947		19,406		(5,342)		75,011	
Gross profit		38,890	\$	4,322	\$	9	\$	43,221	
					_				
			Six I	Months End					
		Product			R	econciling		Total	
Net sales	\$	Product 196,562		Months End stribution 50,386	R		\$	Total 232,835	
Net sales Cost of goods sold	_		Dis	stribution	R	econciling Items <sup>(1)</sup>	\$		
	_	196,562	Dis	stribution 50,386	R	econciling Items(1) (14,113)	\$ \$	232,835	
Cost of goods sold	\$	196,562 110,824	Dis	50,386 38,476	\$	econciling Items <sup>(1)</sup> (14,113) (13,830)	_	232,835 135,470	
Cost of goods sold	\$	196,562 110,824	Dis	50,386 38,476	Rosed Ju	econciling Items <sup>(1)</sup> (14,113) (13,830) (283) ne 30, 2022	_	232,835 135,470	
Cost of goods sold	\$	196,562 110,824	Dis \$	50,386 38,476 11,910	\$ sed Ju	(14,113) (13,830) (283)	_	232,835 135,470	
Cost of goods sold	\$	196,562 110,824 85,738	Dis \$	50,386 38,476 11,910 Months End	\$ sed Ju	econciling Items(1) (14,113) (13,830) (283) ne 30, 2022 econciling	_	232,835 135,470 97,365	
Cost of goods sold Gross profit	\$	196,562 110,824 85,738 Product	Dis \$ Six ! Dis	50,386 38,476 11,910 Months End	\$ sed Ju	econciling Items(1) (14,113) (13,830) (283) (283) nne 30, 2022 econciling Items(1)	\$	232,835 135,470 97,365	
Cost of goods sold Gross profit  Net sales	\$	196,562 110,824 85,738 <b>Product</b> 185,223	Dis \$ Six ! Dis	50,386 38,476 11,910 Months End stribution 47,824	\$ sed Ju	reconciling Items <sup>(1)</sup> (14,113) (13,830) (283)  ne 30, 2022 reconciling Items <sup>(1)</sup> (10,409)	\$	232,835 135,470 97,365 Total 222,638	

<sup>(1)</sup> Reconciling items consist primarily of intercompany eliminations and items not directly attributable to operating segments.

## CADRE HOLDINGS, INC. RECONCILIATION OF GAAP TO NON-GAAP FINANCIAL MEASURES (Unaudited) (In thousands)

	Year ended December 31,		Three Months Ended March 31, 2023			Three Mon June		Six Months Ended June 30,				Last Twelve Months		
		2022				2023	2022		2023		2022		June 30, 2023	
Net income (loss)		5,820	\$	7,002	\$	10,992	\$	4,445	\$	17,994	\$	(5,720)	\$	29,534
Add back:														
Depreciation and amortization		15,651		4,261		3,959		3,836		8,220		7,380		16,491
Interest expense		6,206		1,641		1,013		1,439		2,654		2,929		5,931
Provision (benefit) for income taxes		3,553		2,941		4,229		1,517		7,170		(4,495)		15,218
EBITDA		31,230	\$	15,845	\$	20,193	\$	11,237	\$	36,038	\$	94	\$	67,174
Add back:														
Restructuring and transaction costs(1)		5,355		_		693		2,203		693		2,802		3,246
Other general income(2)		(159)		_		_		_		_		_		(159)
Other expense (income), net(3)		1,137		(364)		(346)		756		(710)		961		(534)
Stock-based compensation expense(4)		32,239		2,747		2,105		2,818		4,852		26,541		10,550
Stock-based compensation payroll tax expense(5)		305		220		_		7		220		305		220
LTIP bonus(6)		1,369		144		160		174		304		558		1,115
Amortization of inventory step-up(7)		4,255					_	1,191				1,344		2,911
Adjusted EBITDA		75,731	\$	18,592	\$	22,805	\$	18,386	\$	41,397	\$	32,605	\$	84,523
Adjusted EBITDA margin(8)		16.5 %	о́	16.6 %	6	18.8 %	<u>ہ</u>	15.6 %	6	17.8	6	14.6 %	6	

- (1) Reflects the "Restructuring and transaction costs" line item on our consolidated statement of operations, which primarily includes transaction costs composed of legal and consulting fees, and \$1.0 million paid to Kanders & Company, Inc., a company controlled by our Chief Executive Officer, for services related to the acquisition of Cyalume, which is included in related party expense in the Company's consolidated statements of operations for the year ended December 31, 2022.
- (2) Reflects the "Other general income" line item on our consolidated statement of operations and includes a gain from a long-lived asset sale.
- (3) Reflects the "Other (income) expense, net" line item on our consolidated statement of operations and primarily includes gains and losses on foreign currency transactions.
- (4) Reflects compensation expense related to equity and liability classified stock-based compensation plans.
- (5) Reflects payroll taxes associated with vested stock-based compensation awards.
- (6) Reflects the cost of a cash-based long-term incentive plan awarded to employees that vests over three years.
- (7) Reflects amortization expense related to the step-up inventory adjustment recorded as a result of our recent acquisitions.
- (8) Reflects Adjusted EBITDA / Net Sales for the relevant periods.