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STATEMENT OF CHANGES IN BENEFICIAL OWNERSHIP

Filed pursuant to Section 16(a) of the Securities Exchange Act of 1934
or Section 30(h) of the Investment Company Act of 1940

☐ Check this box if no longer subject to Section 16. Form 4 or Form 5 obligations may continue. See Instruction 1(b).

☐ Check this box to indicate that a transaction was made pursuant to a contract, instruction or written plan for the purchase or sale of equity securities of the issuer that is intended to satisfy the affirmative defense conditions of Rule 10b5-1(c). See Instruction 10.

1. Name and Address of Reporting Person* <u>Williams Brad</u>	2. Issuer Name and Ticker or Trading Symbol <u>Cadre Holdings, Inc.</u> [CDRE]	5. Relationship of Reporting Person(s) to Issuer (Check all applicable) ☒ Director ☐ 10% Owner ☒ Officer (give title below) ☐ Other (specify below) PRESIDENT
(Last) (First) (Middle) <u>C/O CADRE HOLDINGS, INC.</u> <u>13386 INTERNATIONAL PKWY</u>	3. Date of Earliest Transaction (Month/Day/Year) <u>08/17/2026</u>	
(Street) <u>JACKSONVILLE FL</u> <u>32218</u>	4. If Amendment, Date of Original Filed (Month/Day/Year)	6. Individual or Joint/Group Filing (Check Applicable Line) ☒ Form filed by One Reporting Person ☐ Form filed by More than One Reporting Person
(City) (State) (Zip)		

Table I - Non-Derivative Securities Acquired, Disposed of, or Beneficially Owned

1. Title of Security (Instr. 3)	2. Transaction Date (Month/Day/Year)	2A. Deemed Execution Date, if any (Month/Day/Year)	3. Transaction Code (Instr. 8)		4. Securities Acquired (A) or Disposed Of (D) (Instr. 3, 4 and 5)			5. Amount of Securities Beneficially Owned Following Reported Transaction(s) (Instr. 3 and 4)	6. Ownership Form: Direct (D) or Indirect (I) (Instr. 4)	7. Nature of Indirect Beneficial Ownership (Instr. 4)
			Code	V	Amount	(A) or (D)	Price			
Common Stock, par value \$0.0001 per share ("Common Stock")	08/17/2026		M		42,770	A	\$23.45	107,851	D	
Common Stock	08/17/2026		M		45,972	A	\$20.53	153,823	D	
Common Stock	08/17/2026		S		104	D	\$34.34 ⁽¹⁾	153,719	D	
Common Stock	08/17/2026		S		88,638	D	\$33.24 ⁽²⁾	65,081	D	

**Table II - Derivative Securities Acquired, Disposed of, or Beneficially Owned
(e.g., puts, calls, warrants, options, convertible securities)**

1. Title of Derivative Security (Instr. 3)	2. Conversion or Exercise Price of Derivative Security	3. Transaction Date (Month/Day/Year)	3A. Deemed Execution Date, if any (Month/Day/Year)	4. Transaction Code (Instr. 8)		5. Number of Derivative Securities Acquired (A) or Disposed of (D) (Instr. 3, 4 and 5)		6. Date Exercisable and Expiration Date (Month/Day/Year)		7. Title and Amount of Securities Underlying Derivative Security (Instr. 3 and 4)		8. Price of Derivative Security (Instr. 5)	9. Number of derivative Securities Beneficially Owned Following Reported Transaction(s) (Instr. 4)	10. Ownership Form: Direct (D) or Indirect (I) (Instr. 4)	11. Nature of Indirect Beneficial Ownership (Instr. 4)
				Code	V	(A)	(D)	Date Exercisable	Expiration Date	Title	Amount or Number of Shares				
Stock Option (right to purchase)	\$23.45	08/17/2026		M			42,770	(3)	03/09/2032	Common Stock	42,770	\$0	0	D	
Stock Option (right to purchase)	\$20.53	08/17/2026		M			45,972	(4)	03/13/2033	Common Stock	45,972	\$0	0	D	

Explanation of Responses:

1. The price reported in Column 4 is a weighted average price per share. These shares of Common Stock were sold in multiple transactions at prices ranging from \$34.25 to \$34.38 per share. The Reporting Person undertakes to provide to the Issuer, any security holder of the Issuer, or the staff of the Securities and Exchange Commission, upon request, full information regarding the number of shares of Common Stock sold at each separate price within the range set forth in this footnote.

2. The price reported in Column 4 is a weighted average price per share. These shares of Common Stock were sold in multiple transactions at prices ranging from \$33.02 to \$33.66 per share. The Reporting Person undertakes to provide to the Issuer, any security holder of the Issuer, or the staff of the Securities and Exchange Commission, upon request, full information regarding the number of shares of Common Stock sold at each separate price within the range set forth in this footnote.

3. The option to purchase shares of the Issuer's Common Stock was granted under the Issuer's 2021 Stock Incentive Plan (the "Plan"). Options to purchase 14,256 shares of the Issuer's Common Stock vested and became exercisable on March 9, 2023, and options to purchase 14,257 shares of the Issuer's Common Stock vested and became exercisable on each of March 9, 2024 and March 9, 2025.

4. The option to purchase shares of the Issuer's Common Stock was granted under the Plan. Options to purchase 15,324 shares of the Issuer's Common Stock vested and became exercisable on each of March 13, 2024, March 13, 2025 and March 13, 2026.

/s/ Brad Williams

** Signature of Reporting Person

08/19/2026

Date _____

Reminder: Report on a separate line for each class of securities beneficially owned directly or indirectly.

* If the form is filed by more than one reporting person, see Instruction 4 (b)(v).

** Intentional misstatements or omissions of facts constitute Federal Criminal Violations See 18 U.S.C. 1001 and 15 U.S.C. 78ff(a).

Note: File three copies of this Form, one of which must be manually signed. If space is insufficient, see Instruction 6 for procedure.

Persons who respond to the collection of information contained in this form are not required to respond unless the form displays a currently valid OMB Number.